

# Optimal Selling and Learning

Christopher R. Dance Onno R. Zoeter

July, 2011

Xerox Research Centre Europe





## Contribution

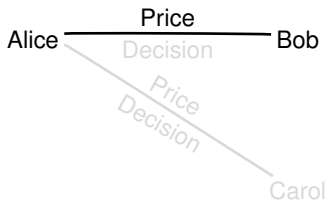
*Learning by lottery*: a way to use lotteries to learn more from each customer interaction.

## Discussion

- 1 Learning from strategic agents requires more than machine learning.
- 2 How should strategy proof solutions be adapted if full rationality does not hold?



0 cat for	0\$
1 cat for	.25\$



## Contribution

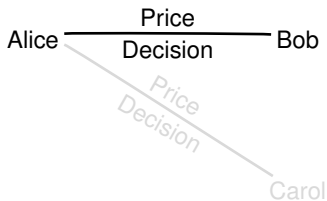
*Learning by lottery*: a way to use lotteries to learn more from each customer interaction.

## Discussion

- 1 Learning from strategic agents requires more than machine learning.
- 2 How should strategy proof solutions be adapted if full rationality does not hold?



0 cat for	0\$
1 cat for	.25\$



## Contribution

*Learning by lottery*: a way to use lotteries to learn more from each customer interaction.

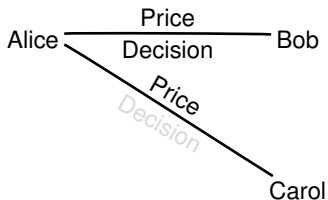
## Discussion

- 1 Learning from strategic agents requires more than machine learning.
- 2 How should strategy proof solutions be adapted if full rationality does not hold?

# Learning while selling



0 cat for	0\$
1 cat for	.50\$



## Contribution

*Learning by lottery*: a way to use lotteries to learn more from each customer interaction.

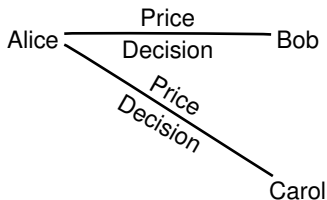
## Discussion

- 1 Learning from strategic agents requires more than machine learning.
- 2 How should strategy proof solutions be adapted if full rationality does not hold?

# Learning while selling



0 cat for	0\$
1 cat for	.50\$



## Contribution

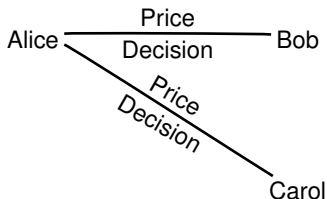
*Learning by lottery*: a way to use lotteries to learn more from each customer interaction.

## Discussion

- 1 Learning from strategic agents requires more than machine learning.
- 2 How should strategy proof solutions be adapted if full rationality does not hold?



0 cat for	0\$
1 cat for	.50\$



## Contribution

*Learning by lottery*: a way to use lotteries to learn more from each customer interaction.

## Discussion

- 1 Learning from strategic agents requires more than machine learning.
- 2 How should strategy proof solutions be adapted if full rationality does not hold?

## Setting

- Buyer at  $t$  purchases the item if buying maximizes his **utility**

$$u_t := \underbrace{v_t}_{\text{valuation}} - \underbrace{p_t}_{\text{price}} \geq 0.$$

- $v_t$  is drawn from a **valuation density**  $\mathbb{P}(v|\theta)$  with parameter  $\theta$ .
- Production cost  $c$ .

## For ease of exposition in first part of talk

- Buyers arrive once.
- Valuations are drawn iid.
- There is only one item to sell.



If seller has perfect market knowledge ( $\mathbb{P}(v|\theta)$ , and  $\theta$  known)  
profit maximizing price is

$$p^* = \arg \max_p (p - c) \mathbb{P}(v > p) .$$

This is the standard setting in economics, we want to learn  $\theta$ .

- When buyers come only once they will act *myopically*.  
E.g. No strategic rejections to attempt to lower future prices.
- Seller learns from buyers' decisions:  
 $v_t \geq p_t$  if buyer bought,  
 $v_t < p_t$  otherwise.

Seller's problem is a partially observable Markov decision problem (POMDP) where

- actions are continuous, and
- Bayesian updates  $p(\theta | v > p)$  might not have simple form.

## Drawbacks of standard selling approach

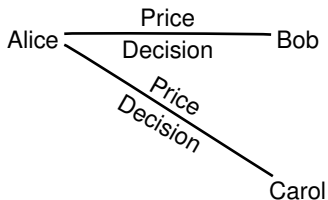
- Optimal policy hard to compute,
- difficult updates, and
- little information from each customer: **slow learning!**

# Schrödinger price experiment: idea



Lottery menu:

- 1 0 cat for 0\$
- 2 Role a dice  
□ - □ 1 cat for .25\$  
□ - □ 0 cat for 0\$
- 3 Role a dice  
□ - □ 1 cat for .375\$  
□ - □ 0 cat for 0\$
- 4 1 cat for .50\$



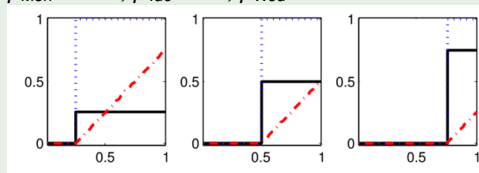
## Schrödinger price experiment (SPE)

Superimpose price experiments using lotteries.

$M$  options: get item with prob  $z_i$ , pay  $p_i$  when you get it.

## Example (Standard censored price experiment (CPE))

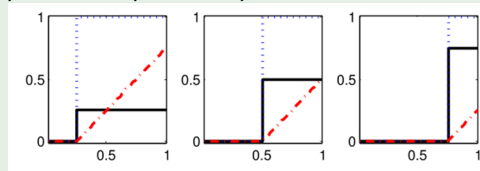
$$p_{Mon} = .25, p_{Tue} = .5, p_{Wed} = .75$$



	Prob buy	E[payment]
$v \in [0, .25]$	0	0
$v \in [.25, .5]$	$1/3$	$1/3 \times .25$
$v \in [.5, .75]$	$2/3$	$1/3 \times .25 + 1/3 \times .5$
$v \in [.75, 1]$	1	$1/3 \times .25 + 1/3 \times .5 + 1/3 \times .75$

## Example (Standard censored price experiment (CPE))

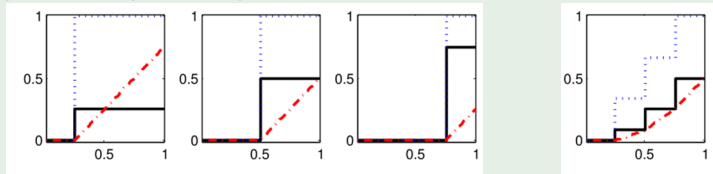
$$p_{Mon} = .25, p_{Tue} = .5, p_{Wed} = .75$$



	Prob buy	E[payment]
$v \in [0, .25]$	0	0
$v \in [.25, .5]$	$1/3$	$1/3 \times .25$
$v \in [.5, .75]$	$2/3$	$1/3 \times .25 + 1/3 \times .5$
$v \in [.75, 1]$	1	$1/3 \times .25 + 1/3 \times .5 + 1/3 \times .75$

## Example (Standard censored price experiment (CPE))

$$p_{Mon} = .25, p_{Tue} = .5, p_{Wed} = .75$$



	Prob buy $z_i$	E[payment] $z_i p_i$
$v \in [0, .25]$	0	0
$v \in [.25, .5]$	$1/3$	$1/3 \times .25$
$v \in [.5, .75]$	$2/3$	$1/3 \times .25 + 1/3 \times .5$
$v \in [.75, 1]$	1	$1/3 \times .25 + 1/3 \times .5 + 1/3 \times .75$

## Schrödinger price experiment (SPE)

Superimpose price experiments using lotteries.

$M$  options: get item with prob  $z_i$ , pay  $p_i$  when you get it.

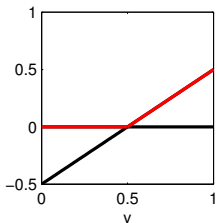
## Lemma

*For iid valuations  $v \in \mathbb{R}$ , expected buyer surplus and revenue from CPE and SPE are the same.*

**Advantage:** using the SPE the seller learns more: observations are intervals instead of half-spaces.

We have an insurance solution for risk averse agents. [See Aistats paper]



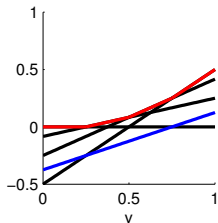


Fixed price, two options

- 1 Do not buy:  $U(v) = 0$ .
- 2 Buy:  $U(v) = v - p$ .

Utility maximizers

$$U(v) := \max\{0, v - p\} .$$



Menu of  $m$  lotteries:  $m$  options

$$U(v) := \max_i z_i(v - p_i) .$$

## Definition (Mechanism function)

Rational agents never pick dominated choices.

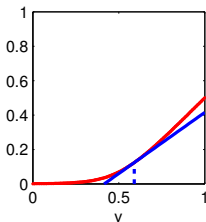
*Mechanism function*  $U(v) := \max_i z_i(v - p_i)$  identifies selling mechanism.

- Derivative  $U'(v) = z_i$
- Intercept with x-axis gives  $p_i$

## Idea

More options in the menu  $\rightarrow$  higher observation resolution.

If  $U(v)$  is *strictly* convex, for every  $v$  there is a unique best option.



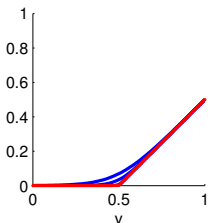
With fully rational buyers seller observes  $v$  perfectly  
 $\rightarrow$  simple updates for conjugate-exponential models.

# An optimal selling mechanism

Any “strictly convexified” mechanism learns optimally. Consider

$$U(v) = \log \left( \sum_i e^{z_i(v-p_i)\kappa} \right) / \kappa.$$

As  $\kappa \rightarrow \infty$  we can approximate any finite SPE arbitrarily closely.



In particular the optimal exploiting mechanism  $U(v) = \max\{0, v - p^*\}$ .

**Lemma (Dance, Zoeter 2010)**

*There exist mechanisms that are arbitrarily close to the optimal mechanism yet for which it is strictly optimal for a buyer to identify his valuation.*

## Drawbacks of standard selling approach

- Optimal policy hard to compute,
- difficult updates, and
- little information from each customer: **slow learning!**

## Hopeful Mechanism

- Myopic policy is optimal (optimal exploitation),
- $v$  is observed perfectly, conjugate updates possible, and
- optimal exploration.

Let us discuss

- 1 Returning customers.
- 2 Robustness against boundedly rational agents.

Come and discuss our solutions for

- 1 Risk averse agents.
- 2 Non iid settings.
- 3 Multi-item setting.

If a buyer returns he can strategically signal lower value.

## Lemma (Dance, Zoeter 2010)

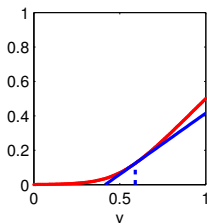
*It is optimal for buyers to signal true value if and only if price setting policies ensure that observations from buyer  $b$  do not affect lotteries offered to  $b$  at other times.*

## Folds

Our proposed solution: “n-fold”, or “jackknife” learning.  
Offer to  $b$  is based on belief updated on all but  $b$ 's signals.

Assumption: value independent of past purchases.

This implies also that buying many times smallest  $z_j$  is not optimal, for it would be better to get your best option all those times.



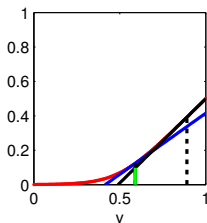
As  $\kappa \rightarrow \infty$  buyers can lie at very little cost to themselves.

We are working on less extreme versions:

- Offer a finite set of options.
- Make sure that lying hurts.

Non-trivial

- Exploration - exploitation dilemma again.
- Difficult learning problem again.
- Anna Karenina principle.



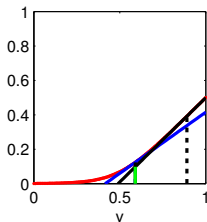
As  $\kappa \rightarrow \infty$  buyers can lie at very little cost to themselves.

We are working on less extreme versions:

- Offer a finite set of options.
- Make sure that lying hurts.

Non-trivial

- Exploration - exploitation dilemma again.
- Difficult learning problem again.
- Anna Karenina principle.



As  $\kappa \rightarrow \infty$  buyers can lie at very little cost to themselves.

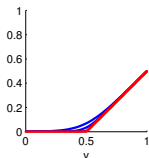
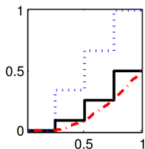
We are working on less extreme versions:

- Offer a finite set of options.
- Make sure that lying hurts.

Non-trivial

- Exploration - exploitation dilemma again.
- Difficult learning problem again.
- Anna Karenina principle.





Classical learning while selling:

- difficult POMDP problem and difficult belief updates,
- slow (only region information on valuations observed).

## Learning-by-lottery

- fast (customer value observed perfectly),
- myopic policy learns optimally and exploits optimally.

Strategic behavior of returning customers can be avoided using folds.

## Discussion

- 1 Learning from strategic agents requires more than machine learning.
- 2 Strategy proof solutions form a start, but might not be final answer: full rationality might not hold.

{Chris.Dance,Onno.Zoeter}@xerox.com

Shameless plug: like good food, good wine, mountains, mechanism design & machine learning?  
Or know anyone that does?

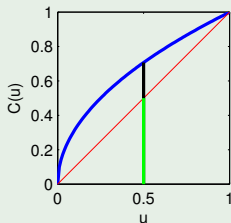
Come and discuss internship opportunities!

- **Problem:** Buyers are risk averse, so they might avoid lotteries.
- Economists model risk with concave increasing functions  $C(u)$ .
- If two options' utilities have PDFs  $f_1(u), f_2(u)$  e.g. lotteries
- Then the buyer selects option 1 according to

$$\mathbb{E}_{u \sim f_1} C(u) > \mathbb{E}_{u \sim f_2} C(u).$$

## Example

For concave  $C$  would buyer prefer .5 or a 50-50 bet on 0 or 1?



## Insurance Prices

- Buyer declares valuations  $v$  with component  $v_i$  for item  $i = 1, \dots, n$ .
- Buyer selects a lottery  $L$  with probabilities  $z$  and average price  $p$ .
- If the lottery outcome is  $i$ , they actually pay the **insurance price**  $p_i$

$$p_i := p + v_i - z \cdot v, \text{ for } i = 1, \dots, n.$$

## Lemma (Dance and Zoeter, 2010)

- Compare lotteries  $(z, p)$  and  $(z', p')$ .
- For any increasing  $C(u)$ , insurance prices make buyers act risk neutrally

$$\mathbb{E}_{i \sim z} C(v_i - p_i) > \mathbb{E}_{i \sim z'} C(v_i - p'_i) \Leftrightarrow z \cdot v - p > z' \cdot v - p'$$

Risk-averse buyers compare on the basis of

$$\begin{aligned} \sum_{i=1}^n z_i C \left( v_i - \underbrace{(p + v_i - z \cdot v)}_{=p_i} \right) &= \sum_{i=1}^n z_i C(-p + z \cdot v) \\ &= C(-p + z \cdot v) \geq C(-p' + z' \cdot v). \end{aligned}$$

Since  $C$  is increasing, this is equivalent to comparing

$$-p + z \cdot v \geq -p' + z' \cdot v$$

which is exactly what risk-neutral buyers do.  $\square$

- 1 Returning customers.
- 2 Robustness against boundedly rational agents.
- 3 Risk averse agents.
- 4 Generalization of the setting.

Lotteries change likelihood term:  
works also for non iid  $\mathbb{P}(v_{1:T}|\theta)$ .

- 5 Multi-item setting.  
Optimal selling mechanism involves lotteries even if  $\theta$  is known.  
Our results extend.

- 1 Returning customers.
- 2 Robustness against boundedly rational agents.
- 3 Risk averse agents.
- 4 Generalization of the setting.  
Lotteries change likelihood term:  
works also for non iid  $\mathbb{P}(v_{1:T}|\theta)$ .
- 5 Multi-item setting.  
Optimal selling mechanism involves lotteries even if  $\theta$  is known.  
Our results extend.

- 1 Returning customers.
- 2 Robustness against boundedly rational agents.
- 3 Risk averse agents.
- 4 Generalization of the setting.  
Lotteries change likelihood term:  
works also for non iid  $\mathbb{P}(v_{1:T}|\theta)$ .
- 5 Multi-item setting.  
Optimal selling mechanism involves lotteries even if  $\theta$  is known.  
Our results extend.



{Chris.Dance, Onno.Zoeter}@xrce.xerox.com

### 1 Fixed Price $F(p)$ :

- Seller sets price  $p_i$  for item  $i$ .
- If buyer selects  $i$  then she gets item  $i$ .

### 2 Lottery $L(\{p_j, z_j\}_{j=1}^{n_j})$ :

- Seller sets prices  $p_j$  and probabilities  $z_{ji}$ .
- If buyer selects option  $j$  then she gets item  $i$  with probability  $z_{ji}$ .

### 3 Random Price $R(\{p_j, q_j\}_{j=1}^{n_j})$ :

- With probability  $q_j$ 
  - Seller sets price  $p_{ji}$  for item  $i$ .
  - If buyer selects  $i$  then she gets item  $i$ .

## 1 Fixed Price $F(p)$ :

- Seller sets price  $p_i$  for item  $i$ .
- If buyer selects  $i$  then she gets item  $i$ .

## 2 Lottery $L(\{p_j, z_j\}_{j=1}^{n_j})$ :

- Seller sets prices  $p_j$  and probabilities  $z_{ji}$ .
- If buyer selects option  $j$  then she gets item  $i$  with probability  $z_{ji}$ .

## 3 Random Price $R(\{p_j, q_j\}_{j=1}^{n_j})$ :

- With probability  $q_j$ 
  - Seller sets price  $p_{ji}$  for item  $i$ .
  - If buyer selects  $i$  then she gets item  $i$ .

### 1 Fixed Price $F(p)$ :

- Seller sets price  $p_i$  for item  $i$ .
- If buyer selects  $i$  then she gets item  $i$ .

### 2 Lottery $L(\{p_j, z_j\}_{j=1}^{n_j})$ :

- Seller sets prices  $p_j$  and probabilities  $z_{ji}$ .
- If buyer selects option  $j$  then she gets item  $i$  with probability  $z_{ji}$ .

### 3 Random Price $R(\{p_j, q_j\}_{j=1}^{n_j})$ :

- With probability  $q_j$ 
  - Seller sets price  $p_{ji}$  for item  $i$ .
  - If buyer selects  $i$  then she gets item  $i$ .

## Lemma (Myerson, 1981)

Let  $L = \{p^j, z^j\}_{j=1}^n$  be a lottery for a single item. There is a random price process  $R$  and a fixed price process  $F$  such that revenue  $P$  satisfies

$$\mathbb{E}[P|L] = \mathbb{E}[P|R] \leq \mathbb{E}[P|F].$$

### Proof.

- 1 Let  $R$  use prices  $v_j$  and probabilities  $z_j - z_{j-1}$ .
- 2 Consider a buyer with valuation  $v \in [v_j, v_{j+1}]$ .

$$\begin{aligned} \mathbb{E}[P|R, v] &= \sum_{j=1}^i (z_j - z_{j-1}) \frac{p_j - p_{j-1}}{z_j - z_{j-1}} = \sum_{j=1}^i p_j - p_{j-1} = p_i \\ &= \mathbb{E}[P|L, v]. \end{aligned}$$

$$\text{Yet } \mathbb{E}[P|R] = \mathbb{E}_{j,v}[v_j \{v > v_j\}] \leq \max_j \mathbb{E}_v[v_j \{v > v_j\}]$$

which is the revenue of a fixed price process  $F$  with one of the prices  $v_j$ .



## Lemma (Myerson, 1981)

Let  $L = \{p^j, z^j\}_{j=1}^{n_j}$  be a lottery for a single item. There is a random price process  $R$  and a fixed price process  $F$  such that revenue  $P$  satisfies

$$\mathbb{E}[P|L] = \mathbb{E}[P|R] \leq \mathbb{E}[P|F].$$

## Proof.

- 1 Let  $R$  use prices  $v_i$  and probabilities  $z_i - z_{i-1}$ .
- 2 Consider a buyer with valuation  $v \in [v_i, v_{i+1}]$ .

$$\begin{aligned} \mathbb{E}[P|R, v] &= \sum_{j=1}^i (z_j - z_{j-1}) \frac{p_j - p_{j-1}}{z_j - z_{j-1}} = \sum_{j=1}^i p_j - p_{j-1} = p_i \\ &= \mathbb{E}[P|L, v]. \end{aligned}$$

$$\text{Yet } \mathbb{E}[P|R] = \mathbb{E}_{j,v}[v_j \{v > v_j\}] \leq \max_j \mathbb{E}_v[v_j \{v > v_j\}]$$

which is the revenue of a fixed price process  $F$  with one of the prices  $v_j$ .



- For 2 items and valuation  $v \in V$

$$\mathbb{E}[u(v)|F] = \max_i v_i - p_i$$

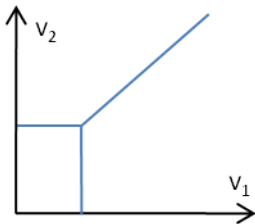
$V$  cut into regions shown below

$$\mathbb{E}[u(v)|L] = \max_j q^j \cdot v - p^j$$

$V$  cut into arbitrary convex regions

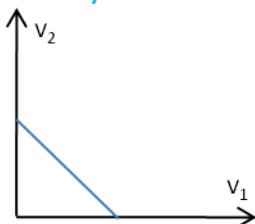
- You **cannot** make some lotteries from random price experiments
- Single item proof fails.

Fixed



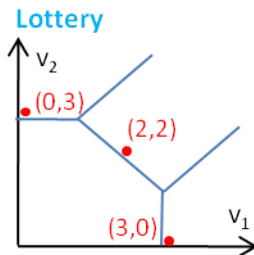
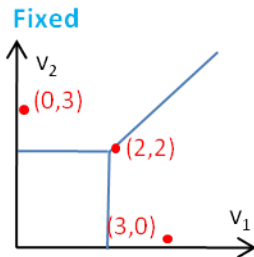
$$u(v) = \max\{0, v_1 - p_1, v_2 - p_2\}$$

Lottery



$$u(v) = \max\{0, \frac{1}{2} v_1 + \frac{1}{2} v_2 - p\}$$

- Say valuations are uniform on  $v \in \{(3, 0), (0, 3), (2, 2)\}$ .
- Revenues for the optimal  $F$  and  $L$  shown below are
  - $\mathbb{E}[P|F] = \frac{1}{3}(2 + 2 + 2) = \frac{6}{3}$
  - $\mathbb{E}[P|L] = \frac{1}{3}(3 + 3 + 2) = \frac{8}{3}$ .





Theorem (Briest, Chawla, Kleinberg, Weinberg 2009)

*For  $n > 4$  items, lotteries make arbitrarily more revenue than fixed prices.*

- 1 But surely people don't like to play lotteries?
- 2 Is it practical to compute optimal lotteries?